



## President's Notes

Well, I hope that everyone made it back safely from the APA National Conference. It was really great seeing so many chapter members and the OU alumni living in other states. I am always amazed of the influence that the OU Planning program has on the profession.

There are a few projects that I found interesting and wanted to implement them. First, the Illinois Chapter started a Pro-Bono planning service for smaller communities that cannot afford to hire a consultant. The Chapter Presidents Council awarded the chapter a grant to develop a video for other chapters to learn from in developing their own program. The AICP Code of Ethics (D-6) states that *planners must strive to contribute time and effort to groups lacking in adequate planning resources and to voluntary professional activities.* **Sue Schwartz**, AICP Commissioner, is chairing a committee studying how the Illinois model could be used by other chapters. There are many Oklahoma communities that

could benefit from professional assistance, but lack the financial resources to hire a consultant. I will be speaking with Sue and **Mike Blue**, ILAPA President, to develop a program to “**make great communities happen**” in Oklahoma.

The success of our continuing education program has continued grow. In June, OKAPA will hold a workshop on water quality and the event will be co-sponsored by the Ground Water Protection Council, the Oklahoma Department of Environmental Quality and the US Environmental Protection Agency. Many of the new directives of EPA and DEQ to protect ground and surface water have strong land use and planning ties. A report by the Government Accounting Office (GAO) encourages the EPA to “devise an overall strategy to help states and localities assess land-use impacts and provide them with financial, technical and other assistance.”

The Cox Business Services Convention Center (Myriad) in Oklahoma

City has been reserved for a September workshop. HyattPalma and the Chapter will hold a two-day workshop called, “Creating the Future Downtown.” Information on both workshops is available at [www.okplanning.org](http://www.okplanning.org).

I encourage every AICP member to participate in the Continuing Planning Development Program (CPDP) and AICP pilot program. The New Jersey Chapter ([www.njapa.org](http://www.njapa.org)) has invited all AICP members to participate in the continuing education pilot study. Fifteen hours of continuing education must be completed before July 2003. The pilot studies from New Jersey, Ohio and the West Central Chapters will be used to determine whether to pursue mandatory continuing education for AICP members.

Please let me know if you have any ideas for chapter programs or if you would like to participate in either program. We appreciate your input and support of the chapter.

*Michael Southard, AICP*

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### Upcoming Events:

- *OKAPA Water Quality Workshop, June 26th in OKC*
- *OKAPA Creating the Future Downtown, September 9th and 10th in OKC*
- *OML/OKAPA Conference, Sept. 19th in Tulsa*

## APA'S New Growing Smart Program by Robert B. Hunter, FAICP

In the 1920's, the *Standard City Planning and Zoning Enabling Acts* were quite progressive pieces of legislation. These acts formed the foundation for planning statutes across the country and provided a framework for the growth of communities. Since that time, a lot of things have changed. Communities are no longer growing in the same manner and are faced with different challenges than there were in the 1920's. Several states have taken the initiative to modify their state planning legislation to more adequately handle the pressures they are facing. However, some states still utilize all or parts of this original legislation, which may not be effective in meeting communities' changing planning needs. Recently, the American Planning Association embarked on an effort to evaluate planning statutes and provide a new model for statewide "smart growth" legislation. This effort has resulted in the new *Growing Smart Legislative Guidebook: Model Statutes for Planning and the Management of Change*; the goal is to reform planning and land-use laws to enhance their effectiveness and make great communities happen.

The American Planning Association's Growing Smart Legislative Guidebook is a comprehensive guide to overhaul-

ing outdated state planning enabling legislation. The project looked at model legislation based on existing statutes whose impact and effectiveness were objectively evaluated. It does not contain untried or experimental approaches. The guidebook provides numerous alternatives for revising entire acts to simply including new provisions on certain topics. There is no "one size fits all" with respect to planning statutes. States must consider their own unique political, social, economic and environmental circumstances. The guidebook provides alternative approaches to pick and choose from. It does not make specific recommendations for each state.

There are many helpful aspects to the guidebook including pro's and con's on different alternative approaches, "how to's" on getting legislation initiated, supported and adopted, and commentaries in "plain English" for policy makers not accustomed to planner jargon. A lot of new and innovative solutions that would be useful to communities across the nation are included as well. The guidebook includes chapters about a wide range of state, regional and local planning issues. Some of the topics include urban growth areas, zoning, subdivision control, development

impact fees, administrative and judicial review of land-use decisions, regional tax-base sharing, innovative land-use regulations, a model "smart growth act" modeled after a well-regarded 1997 Maryland law, authorization for traditional neighborhood development, farmland and historic preservation, redevelopment, and tax increment financing. The numerous tools in this guidebook make this a valuable resource for those interested in changing the future of planning at a state, regional or local level.

State planning legislation outlines the basis on which communities will grow in the future, and we must continue to evaluate and reform our statutes, ensuring quality growth with fiscal responsibility to continue. These guidelines can serve as a solid foundation on which we can begin to rebuild our communities - to ensure that we grow smartly and improve our quality of life.

Websites for instant access to substantial APA Growing Smart Information are:

[www.HunterAPABoard.org](http://www.HunterAPABoard.org) and [www.planning.org/growingsmart/states2002.htm](http://www.planning.org/growingsmart/states2002.htm)

Robert Hunter is also the Executive Director of the Hillsborough County City-County Planning Commission in Tampa, FL.

## Smart Codes in Your Community

This report from HUD provides a thorough, easy-to-follow guide for developing "smart construction codes" that encourage alteration and reuse of existing structures. Redeveloping underused buildings can boost local economies, revitalize neighborhoods and help meet growing demand for additional housing as well as industrial and retail space. However, complex, outdated codes often impede the ability of many communities to rehabilitate and reuse



existing buildings. As a result, some states and localities are examining and rewriting their building codes to spur reinvestment in existing structures.

This report reviews the general regulatory environment governing reuse of existing buildings and provides examples of recent state and local efforts to reduce regulatory complexities. To begin the process of creating "smart codes," the report recommends creating a local stakeholders' committee to articulate problems with a community's current regulatory approach to renovating

existing buildings. Additional strategies include exploring other options and models and comparing these models with current local regulations. The report also recommends that after communities adopt new rehabilitation codes, they establish follow-up procedures, such as training for code enforcement officials. Download the report or order a copy for \$5.00 at [www.huduser.org/publications/destech/smartcodes.html](http://www.huduser.org/publications/destech/smartcodes.html).

Published in the APA City Planning and Management Division newsletter, *Strategies*.

# Supreme Court Decision is Victory for Planning

The U.S. Supreme Court, in a 6-3 decision, provided a solid win for the planning process in the case of Tahoe Sierra Preservation Council v. Tahoe Regional Planning Agency (TRPA). (Justices Stevens, O'Connor, Kennedy, Souter and Ginsburg formed the majority; Justices Rehnquist, Scalia and Thomas dissented.) The issue at hand was whether or not a temporary moratorium on land development constitutes a taking of property.

"This is the best legal victory for planning in more than a decade," said Lora Lucero, staff attorney for the American Planning Association (APA). "As the Court's decision stated 'moratoria are an essential tool of successful development' reaffirming the value of planning in the development process."

In far-reaching decision, The Court found that the use of moratoria, in this case, as part of the planning process does not constitute taking of property requiring compensation to the landowner. Rather than forcing landowners and planning officials to rush through the development process, the Court's decision affirmed the need for communities to take the time to think things through and make informed decisions before breaking ground.

"The Supreme Court has strongly stated the concept that rights and responsibilities are reciprocal between property owners and local government during the development process," said W. Paul Farmer, AICP, executive director. "The Court has reaffirmed that planning and planning tools are central to maintaining an open and democratic development process that safeguards the rights of all citizens." To this end, the decision stated that moratoria relieve "added pressure on decision makers to quickly resolve land-use questions, disadvantaging landowners and interest groups."

In numerous references to "fairness and justice," The Court rejected the notion that a categorical rule with regard to moratoria would be in the best interests of landowners or planners. Rather, that all parties involved in the development process stand to benefit from the dialogue that takes place during moratoria.

In a clear endorsement of the planning process, the Court's decision also stated that "To the extent that communities are forced to abandon using moratoria, landowners will have incentives to de-

velop their property quickly before a comprehensive plan can be enacted, thereby fostering inefficient and ill-conceived growth."

The APA had filed an amicus brief in support of TRPA, a bi-state organization created in 1969 to protect Lake Tahoe and the surrounding environs in California and Nevada. The brief stated the view of APA that planners need to have to ability to use interim development controls and temporary moratoria to avoid making decisions that could adversely impact the natural environment and surrounding communities.

APA's amicus brief was filed in partnership with the National Trust for Historic Preservation and is supported by a wide array of governmental, environmental and smart growth organizations.

The complete Supreme Court opinion, a summary overview of the decision, and APA's amicus brief in the case is available on the APA website at [www.planning.org](http://www.planning.org).

The American Planning Association's bi-weekly update on legislative and public policy issues, Special Edition -- April 23, 2003.



## OSU Faculty Position Open

A temporary, part-time teaching position is available at Oklahoma State University for the Fall 2002 semester to teach LA 4433, Land Use and Community Planning. Course meets Tuesday and Thursday (theory 6:30 – 7:20 p.m.; lab 7:30 – 9:20 p.m.) Course content must include the principles of community and land use planning.

Appointment Period: August 12 through December 17, 2002.

Qualifications: A professional degree in city planning and a member of the American Institute of Certified Planners (AICIP) is preferred. Candidate with comparable qualifications and experience will be considered. Successful candidate must have a high level of knowledge of the planning principles of community planning, a minimum of five years private office professional experience in urban planning on a range of different types of planning projects.

To Apply: Send letter of application, vitae, and the name, address, phone number, and e-mail address of three individuals that can be contacted as reference to: Dr. Charles L. Leider, AICP, Professor and Director, Landscape Architecture Program, Horticulture and Landscape Architecture Department, Oklahoma State University, 360 Agricultural Hall, Stillwater, OK 74078-6027. Review of applications will begin on June 1, 2002, and continue until a qualified applicant is identified. For additional information call (405) 744-5415.

# AICP Pilot Program for Continuing Professional Education

by Robert Wolfram, AICP

The AICP pilot program to test a system and process for mandatory continuing education began at the first of this year. It will be an eighteen (18) month trial (ending June 30, 2003) in a limited number of APA Chapters who have each volunteered to participate. Based on the results of this pilot program, the AICP Commission will evaluate the results and determine the next steps in consideration of continuing education for AICP members, including the possibility of mandatory continuing education.

Although three state APA chapters are serving voluntarily as "test" chapters all AICP Members can participate in the pilot program.

The individual AICP member has the responsibility for planning, identifying, obtaining and reporting his/her Continuing Professional Education (CPE) needs and program to their APA Chapter's AICP Professional Development Officer (PDO). Three (3) easy-to-use

forms will be provided for the AICP member's use. The principal requirement is to complete fifteen (15) hours of continuing education within the eighteen (18) month pilot period.

The AICP Professional Development Officers (PDO) will (1) serve as liaison between the AICP members and the AICP staff during the pilot program; (2) review the AICP member's CPE needs and arrange through their APA Chapter organization for ample opportunities for their fulfillment, and (3) compile a comprehensive report of the AICP members' CPE activities at the end of the pilot period.

The AICP Commission will then evaluate the results of the pilot program and determine the next steps in its continuing consideration of the merits of mandatory continuing education for AICP members.

If a mandatory continuing education program is adopted following this pilot, its purposes will be to: (1) assure

that all AICP certified planners are up to date with the current minimum entry-level professional requirements of the profession, and (2) to encourage all certified planners to fulfill their obligation to pursue a structured continuing education as required through the Code of Ethics.

If you are interested in participating please contact Bob Wolfram at [www.rwwolfram@sandspingsok.org](http://www.rwwolfram@sandspingsok.org) for more information and the necessary forms.

The National Trust recently added a new feature to its web site (<http://www.nationaltrust.org/preservationweek>) that will help communities promote their Preservation Week events. In addition to previously posted materials about planning and publicity, the site now includes an on-line form (<http://www.nationaltrust.org/preservationweek/eventsubmit.html>) that enables local governments, neighborhood groups, and preservation organizations to add their events to a Preservation Week 2002 Event Calendar, which will be posted in the same section of the National Trust's site.

## Continuing Professional Development Program

All members of the American Institute of Certified Planners (AICP) are encouraged to maintain their proficiency in planning through continuing education and professional development as a responsibility to themselves and to the

clients and public they serve.

The AICP Commission has developed the "Continuing Professional Development Program (CPDP)" to assist AICP members to keep track of their continuing education efforts. This is a voluntary program, but clearly all AICP members are encouraged to participate. It is the natural next step in your planning career as a certified planner. It is a continuation of AICP's efforts to extol the value and benefits of AICP membership — the planning profession's "Mark of Documented Competence," recognizing those members who are making a concerted effort to document their personal commitment to keep current with their profession.

APA Chapters and the AICP national office will approve CPDP courses many of which will be offered at the national APA/AICP conference, through APA chapters, in conjunction with accredited planning schools, and other planning-related organizations.

Sixty (60) contact hours are required to be earned within a three-year period. A "suitable for framing" certificate of attainment will be awarded upon successful completion and the AICP national office will keep a copy of your completed log until your certificate expires — a copy of which you may obtain at any time.

Please join with your peers. It is a most important and valuable step in your professional life.

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- 2-Space satellite industry trends and workforce education strategy for South Western Oklahoma State U.

Read about our planning work in January 2002 issue of the Journal of the American Planning Association.

e-mail Chris Shove, President: [cshove@spacedatasystems.com](mailto:cshove@spacedatasystems.com)  
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## News from the AICP Commission by V. Gail Easley, FAICP



Many of you had the opportunity to visit Chicago for the informative, highly successful, and fun APA Conference in April. In addition to interesting, timely, and educational panels and mobile workshops, planners had plenty of time for networking, informal information exchange, and enjoying the sights and sounds of Chicago. The conference is also a time for the various committees, councils, the APA Board, and the AICP Commission to engage in business meetings for the organization. Here are some items of interest from the AICP Commission meetings:

- ◆ For the past few months an assessment of the AICP Ethics program (the code, advisory rulings, and procedures) has been underway by Patricia Salkin at the Government Law Center of Albany Law School. This is important work in that the Code of Ethics applies to certified planners, numbering nearly 14,000 members throughout the country. The charge in this assessment was to review and critique the Code of Ethics, the procedures, and the Advisory Rulings; assess the relevance and importance of the code to AICP members, audit procedures for enforcement of the code, and analyze the Ethics Committee structure and role of staff in administration of the code. The results of the assessment were presented to the Commission. In the next few months the recommendations in the report will be carefully reviewed. During this review period, members have the opportunity to provide comments and suggestions. **THIS MEANS YOU.** How relevant is the code to you and your work as a planner? What changes would you suggest to make it more relevant? Your comments, ideas, suggestions, and questions are invited. Please let me hear from you.
- ◆ The Continuing Professional Education Pilot Program is underway in the Western Central, Ohio, and New Jersey chapters. The purpose of the pilot program is to test the delivery system and identify issues that may arise in order to provide experience and information to the Commission in deciding whether to eventually enact mandatory continuing education. The pilot program began January 1, 2002, and continues for 18 months.
- ◆ AICP President Sam Casella identified initiatives that will be a focus of commission work in the coming year: consideration of a publication to focus on professional practice, and practice-related research; and finding a replacement for the

Planners' Training Service. Alternatives will be identified and discussed in the coming months. If you have ideas, suggestions, or questions, be sure to get in touch with me.

- ◆ The AICP Exam Committee reported that work is progressing to provide computer test-taking for the exam, which will allow a significant expansion in the number of test sites. This is an exciting prospect. While many details remain to be addressed, it could be implemented by 2004.

While it is often hard to see the impact of the various governance activities on your everyday roles as planners, I am sure you recognize the importance of issues such as ethics, education, and certification. These are the topics that the Commission is focused on, and your thoughts, ideas, suggestions, and questions are important. Please let me know what you think. Email or phone...I want to hear from you. And as always, thanks for your support.

V. Gail Easley, FAICP, Commissioner, Region III, 352-795-4920, or [easleyg@aol.com](mailto:easleyg@aol.com).

## Sand Springs TIF for Cimarron Center

The proposed tax increment plan will encompass the first major commercial redevelopment of a Brownfield Site in the State of Oklahoma. The development of the 26.93-acre tax increment district by Kucharski Development Company, L.L.C., will have an overall private development cost of approximately \$24.1 million.

Of this amount, \$2.8 million is considered as having public benefit related to off-site storm water improvements,

sanitary and storm sewers and road improvements. The developer is requesting financial assistance, through the Local Development Act, to recover the costs of the public improvements.

All remediation costs related to the clean up and containment of materials on the Brownfield Site is being paid for with private funds. All development costs for commercial buildings, parking and landscaping are also being paid with private funds. The project plan

contemplates a sharing of the increased sales tax revenue over the existing sales tax base for a period of approximately six years to pay for public improvements benefiting the area surrounding the District.

The projected total annual ad valorem and sales tax generated by the project ranges from \$2.5 million the first year to \$3.4 million in the sixth year.

# OU Graduate's Handbook Wins APA Award

How is a Main Street supposed to thrive when it is also a highway? Many of Oregon's 246 cities live with this complicated duality, and the Oregon Downtown Development Association (ODDA) with Vicki Dugger as their Executive Director has generated a tool that helps those communities and others answer that nagging question.

More than an understandable, eye-catching document, *Main Street ... when a highway runs through it: A Handbook for Oregon Communities* is a comprehensive treatment of a topic of great importance to many Oregonians. It is also this year's winner of the American Planning Association national Outstanding Planning Award for a Project/Program/Tool. The plan was honored at APA's National Planning Conference during a luncheon event at the Hyatt Regency Chicago on April 16, 2002. In addition, highlights of the handbook were featured in the March 2002 issue of *Planning* magazine.

"It is no small task to balance the com-

peting needs of long-distance auto and freight traffic with the home-town needs of pedestrians, shoppers, employers, and residents in small town Oregon," said APA Board member Bruce Knight, AICP, chair of APA's Awards Jury. "The Main Street Handbook is a whopping success in that it helps communities do just that for virtually every possible transportation scenario."

It is one of the nation's first attempts to address the numerous complications that arise when a Main Street is also a highway. The handbook helps communities rebuild well-worn lines of communication between traffic engineers and local citizens, in the face of years of highway widening and loss of economic vitality in downtowns. Using the principles of good planning practice, it fosters livability where the challenge seems quite daunting.

The handbook includes a "Recipe for Success" for issues such as safety, security, comfort, speed, crossing, and

congestion. A different mix of strategies is offered for each unique Main Street situation. Additional chapters focus on design elements for downtowns and the areas just beyond Main Street, as well as collaboration and paying for Main Street improvements.

Prior to this, documents addressed technical issues with individual assessments. The handbook helps communities adopt a holistic approach to problem solving. Results are already found in the Oregon Department of Transportation's (ODOT) more flexible Highway Design Manual, inspired by the handbook and the citizen feedback during its development. Narrower travel lanes, reduced capacity, and shorter blocks are some of the atypical elements ODOT is now allowing for Main Streets that are also highways.

To contact Vicki Dugger of the Oregon Downtown Development Association, call 503-587-0574.

## Campus Corner by Richard Marshment, Ph.D., AICP

Dean Bob Fillpot and I extend our thanks to all of you who attended our RCPL reception at the national conference in Chicago. As always, OU had one of the largest turnouts. As a matter of fact, so many came to the reception that we are looking into organizing a separate meeting room for our OU reception next year in Denver. A separate room should enhance everyone's enjoyment of visiting with fellow alumni.

One of the reasons Dean Fillpot and I were in Chicago was to meet with the Planning Accreditation Board. Such a visit is required after each accreditation review and we had such a review in the fall of '01. We reported to the board that we felt, considering the many challenges faced by the division over the last five years, their determinations

were a fair assessment of the programs strengths and weaknesses.

To maintain accreditation, our planning program will continue to focus on the following:

1. We are working to clarify the Division's goals and objectives.
2. While we have made great progress on the composition of the faculty, our faculty size of four is still considered fewer than desirable. The Dean of the college and the Provost of the university are working toward a permanent solution to this issue.

3. We are continuing our efforts to increase our connections to the community and the profession through service oriented projects. Efforts in this area will result in stronger connections with the Oklahoma Chapter of the APA.
4. We continue to develop a more effective recruiting program to increase the number of students enrolled in the program.



Dean Bob Fillpot, FAIA (OU Architecture School) and Paul Castro, AICP

The Planning Accreditation Board noted that "...the program is currently moving forward and has set the correct direction for positive development." The Board encouraged us

(Continued on page 7)

# Planning an Alternative Future for Western Oklahoma

By Chris Shove, Ph.D., Governor appointed Member of the Board of Directors  
Oklahoma Space Industry Development Authority

(This article was edited for length. To read the article in its entirety, please go to [www.okplanning.org](http://www.okplanning.org))

In 1997 the State of Oklahoma and other states responded to a request from the Lockheed-Martin company to propose sites for a new spaceport to launch a proposed new commercial spacecraft called VentureStar. Lockheed-Martin, the second largest aerospace firm in the U.S., proposed to develop the new "VentureStar" spacecraft to replace the space shuttle. I was asked by the former Secretary of the Oklahoma Department of Commerce to conduct the analysis and plan for the spaceport.

In 1998, I proposed to the Oklahoma commercial space stakeholders group that Oklahoma should consider planning a spaceport not just for VentureStar but rather different types of spacecraft. I pointed out the example of airports that are planned to serve different types of aircraft and airlines. Fortunately, the stakeholder group agreed to plan a multi-user spaceport. It was fortunate because later the VentureStar spacecraft program was ended due to technical problems but numerous other spacecraft were under development by many firms.

The most significant aspect of this project is that it is focused on the commercial use of space rather than gov-

ernment use of space as done by NASA. Private commercial space firms provide satellite imagery, communications, radio (XM-Radio), T.V. (Direct TV), now tourism, and soon manufacturing in space.

Later in 1998, with the great help of University of Oklahoma Regional and City Planning graduate student Jeff Neal, I wrote the draft legislation to create the Oklahoma Space Industry Development Authority (OSIDA, see [www.state.ok.us/~okspaceport/index.htm](http://www.state.ok.us/~okspaceport/index.htm)) that was adopted by the legislature and signed into law in 1999 by the Governor (see state statute §74-5202 at [http://oklegal.onenet.net/oklegal-cgi/get\\_statute?99/Title.74/74-5202.html](http://oklegal.onenet.net/oklegal-cgi/get_statute?99/Title.74/74-5202.html)). OSIDA has government powers similar to a municipality that are constrained by corporate limits of a 168 square mile spaceport territory and that are focused on comprehensive spaceport operations. Potential operations include the launching of spacecraft, industrial parks, tourism, research, urban infrastructure, and even commercial and residential development.

Over a dozen high technology space firms from other states have signed agreements with OSIDA to build facilities and conduct space operations in Oklahoma including Space Adventures that organized the flights of space tourists.

In the summer of 2002 there will be several small launches from Oklahoma's spaceport, however, the long-term goal is that in a few years large horizontal take off and landing spacecraft will be going to space orbit from Oklahoma. In addition, a Florida developer has proposed to build a 3,000+ acre space theme park near the spaceport that may employ several thousand people. In April 2002 the Elk City newspaper reported that a local firm has received a contract to build rocket engine components from a Texas space firm that will start launching from Oklahoma this summer.

With all of the new businesses and research projects coming from around the U.S. to Oklahoma, there is now a discussion for a much larger regional space activity plan for western Oklahoma including dozens of cities and counties.

Happily, the current planning concern is what are the best growth management land use ordinances for Oklahoma's new, vibrant spaceport? In final testimony to Oklahoma's pioneering spirit, many states are now planning or operating commercial spaceports and for some the adopted model is Oklahoma's.

For more in depth information please read: "The regional planning of commercial spaceports" by Chris Shove in the [Journal of the American Planning Association](#) January 2002.



## Campus Corner (cont.)

(Continued from page 6)

"...to maintain and enhance this direction within the upcoming two years."

The Division is planning to host more seminars on planning issues affecting Oklahoma. Many of you joined us this year as we inaugurated the Rodgers Lectureship on Comprehensive Planning. The event was an excellent ex-

ample of how the university can engage and support the professional community. We will be mailing information about the Kuhlman Lecture to be held next fall. Keep your eye out for our announcement and make plans to join us.

As our Division of Regional and City Planning works and plans to better

serve our fine state and our profession, we will need your help. With your help and support, the Division of Regional and City Planning at the University of Oklahoma will continue to graduate leaders for the planning profession throughout the United States.



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## **OU Alumni at APA Conference**

Pictured at right: Dennis Foltz, AICP, Bruce McClendon, FAICP, (current APA President) and Norman Standerfer, AICP



Pictured at left: Bruce McClendon, FAICP, Dr. Richard Marshment, AICP (OU MRCP Director), and Jim Duncan, FAICP



**More photos at  
www.okplanning.org**

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